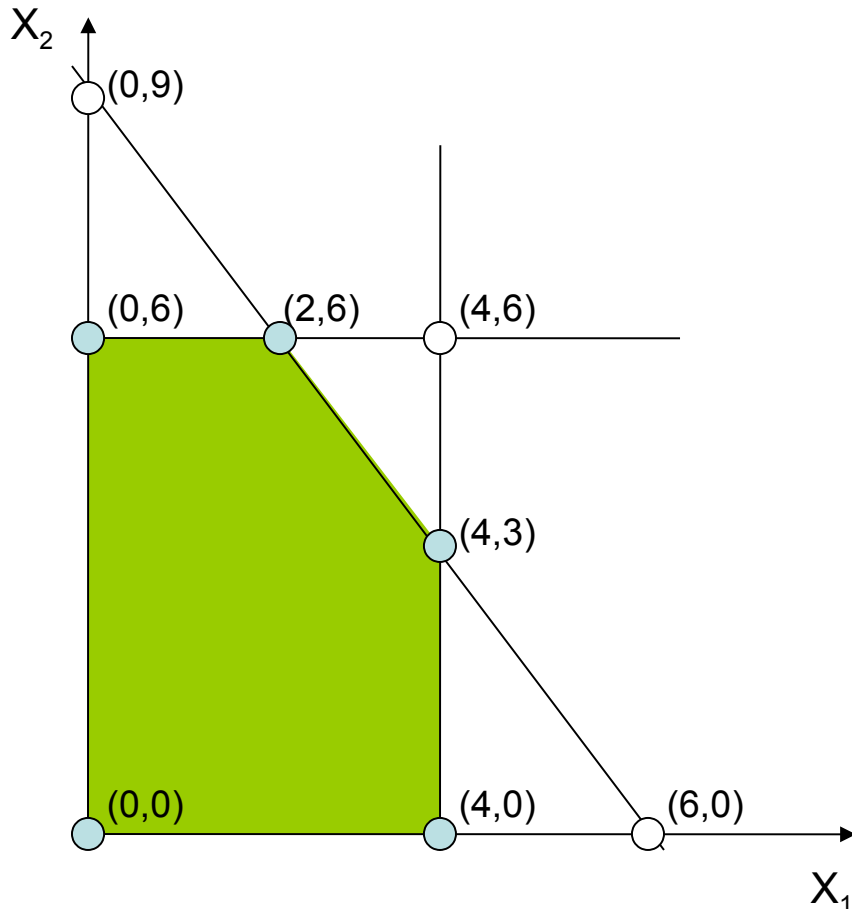


# Solving Linear Programs: The Simplex Method

# The Essence

- Simplex method is an algebraic procedure
- However, its underlying concepts are geometric
- Understanding these geometric concepts helps before going into their algebraic equivalents

# Back to Wyndor Glass



- Constraint boundaries
- Feasible region
- Corner-point solutions
- Corner-point feasible (CPF) solutions
- Adjacent CPF solutions
- Edges of the feasible region

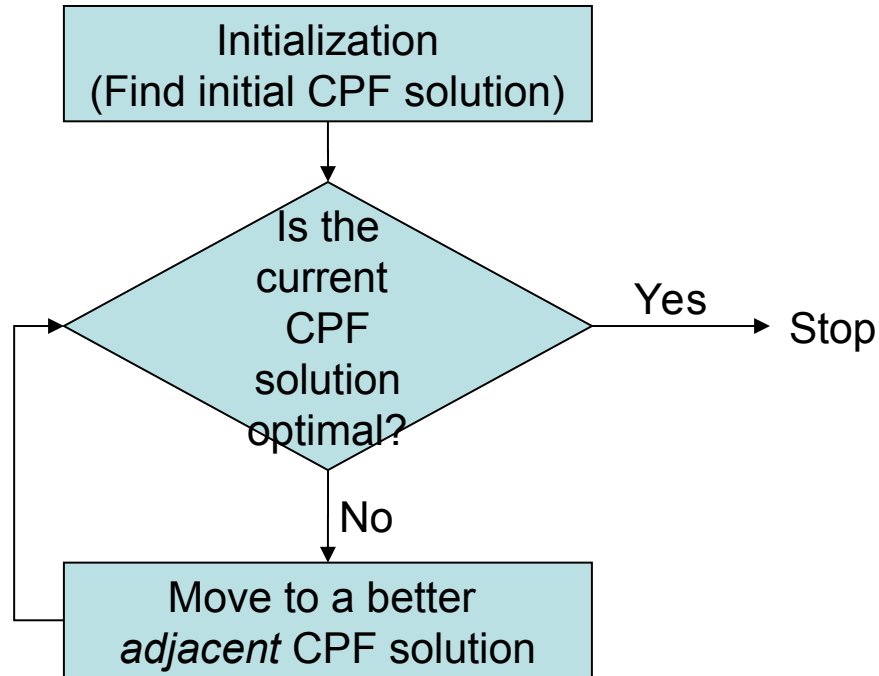
## Optimality test in the Simplex Method:

If a CPF solution has no adjacent solutions that are better, then it *must* be an optimal solution

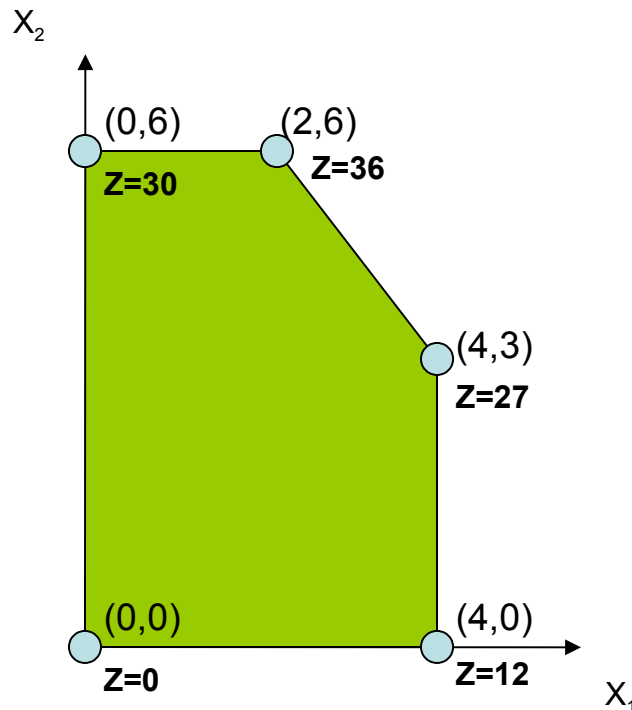


# The Simplex Method in a Nutshell

An *iterative*  
procedure



# Solving Wyndor Glass



- Initial CPF
- Optimality test
- If not optimal, then move to a better adjacent CPF solution:
  - Consider the edges that emanate from current CPF
  - Move along the edge that increases  $Z$  at a faster rate
  - Stop at the first constraint boundary
  - Solve for the intersection of the new boundaries
  - Back to optimality test

# Key Concepts

- Focus only on CPF solutions
- An iterative algorithm
- If possible, use the origin as the initial CPF solution
- Move always to adjacent CPF solutions
- Don't calculate the Z value at adjacent solutions, instead move directly to the one that 'looks' better (on the edge with the higher rate of improvement)
- Optimality test also looks at the rate of improvement (If all negative, then optimal)

# 'Language' of the Simplex Method

# Initial Assumptions

- All constraints are of the form  $\leq$
- All right-hand-side values ( $b_j, j=1, \dots, m$ ) are positive
- We'll learn how to address other forms later

# The Augmented Form

Set up the method first:

Convert inequality constraints to equality constraints by adding slack variables

## Original Form

$$\text{Maximize } Z = 3x_1 + 5x_2$$

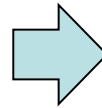
subject to

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$



## Augmented Form

$$\text{Maximize } Z = 3x_1 + 5x_2$$

subject to

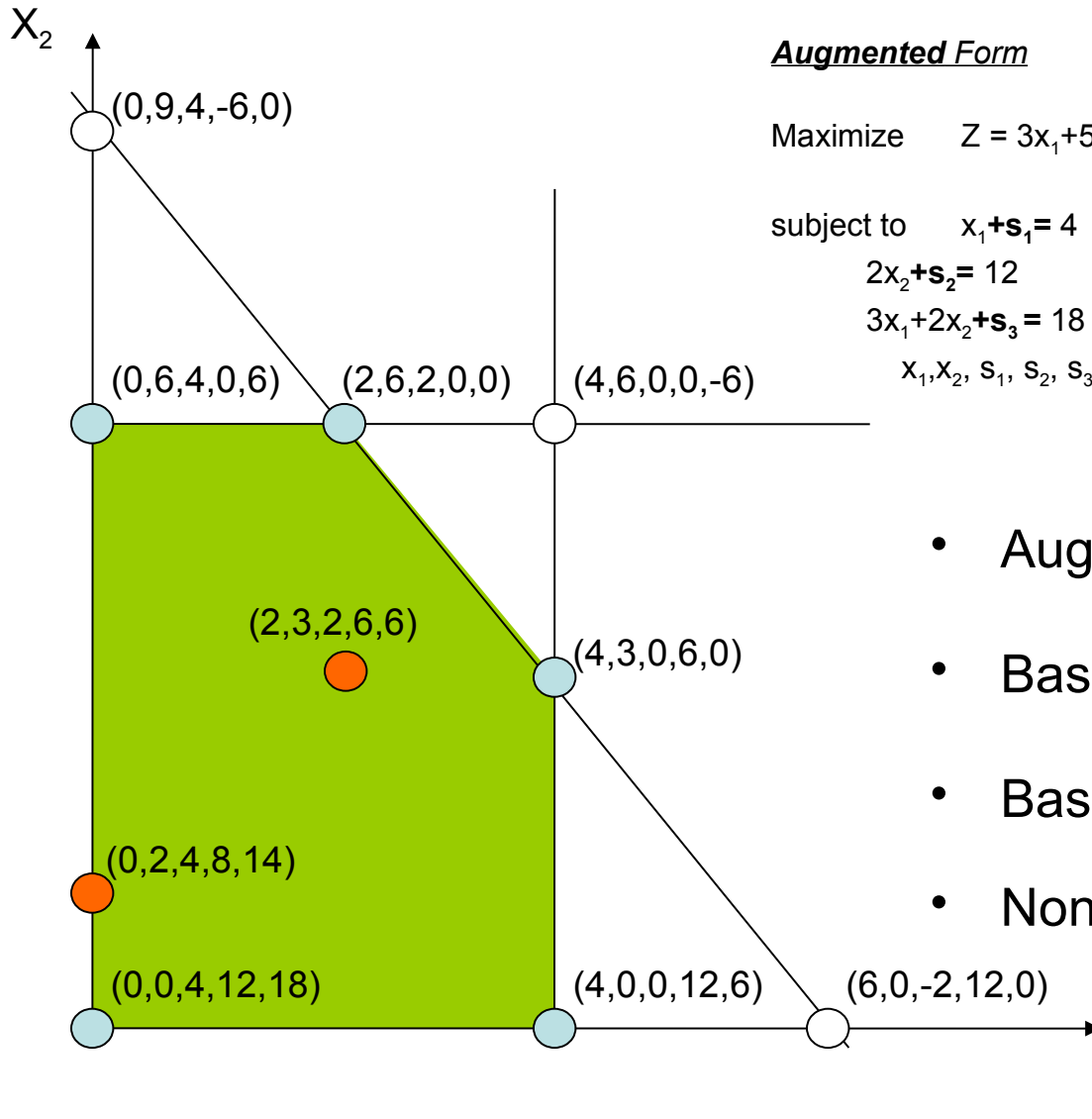
$$x_1 + s_1 = 4$$

$$2x_2 + s_2 = 12$$

$$3x_1 + 2x_2 + s_3 = 18$$

$$x_1, x_2 \geq 0$$

# Basic and Basic Feasible Solutions



## Augmented Form

Maximize  $Z = 3x_1 + 5x_2$

subject to  $x_1 + s_1 = 4$

$2x_2 + s_2 = 12$

$3x_1 + 2x_2 + s_3 = 18$

$x_1, x_2, s_1, s_2, s_3 \geq 0$

- Augmented solution
- Basic infeasible solution
- Basic feasible solution (BFS)
- Nonbasic feasible solution

# Basic, Nonbasic Solutions and the Basis

- In an LP, number of variables  $>$  number of equations
- The difference is the degrees of freedom of the system
  - e.g. in Wyndor Glass, degrees of freedom (d.f.)=
- Can set some variables ( $\# = \text{d.f.}$ ) to an arbitrary value (simplex uses 0)
- These variables (set to 0) are called *nonbasic* variables
- The rest can be found by solving the remaining system
- *The basis*: the set of basic variables
- If all basic variables are  $\geq 0$ , we have a BFS
- Between two basic solutions, if their bases are the same except for one variable, then they are adjacent

# Basis Examples: Wyndor Glass

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{array}{rcll} \text{subject to} & x_1 & +s_1 & = 4 \\ & & 2x_2 & +s_2 = 12 \\ & 3x_1 + & 2x_2 & +s_3 = 18 \end{array}$$

$$x_1, x_2, s_1, s_2, s_3 \geq 0$$

- If the basis was:

$$(x_1, x_2, s_1) \rightarrow$$

$$(x_1, x_2, s_2) \rightarrow$$

$$(s_1, s_2, s_3) \rightarrow$$

- Which ones are BFS? Which pairs are adjacent?

# Algebra of the Simplex Method

## Initialization

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{array}{rcll} \text{subject to} & x_1 & +s_1 & = 4 \\ & & 2x_2 & +s_2 = 12 \\ & 3x_1 + & 2x_2 & +s_3 = 18 \end{array}$$

$$x_1, x_2, s_1, s_2, s_3 \geq 0$$

- Find an initial basic feasible solution
- Remember from key concepts:  
“If possible, use the origin as the initial CPF solution”
- Equivalent to:  
Choose original variables to be nonbasic ( $x_i=0, i=1, \dots, n$ ) and let the slack variables be basic ( $s_j=b_j, j=1, \dots, m$ )

# Algebra of the Simplex Method

## Optimality Test

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{array}{rcll} \text{subject to} & x_1 & +s_1 & = 4 \\ & & 2x_2 & +s_2 = 12 \\ & 3x_1 + 2x_2 & & +s_3 = 18 \end{array}$$

$$x_1, x_2, s_1, s_2, s_3 \geq 0$$

- Are any adjacent BF solutions better than the current one?
- Rewrite  $Z$  in terms of nonbasic variables and investigate rate of improvement
- Current nonbasic variables:
- Corresponding  $Z$ :
  
- Optimal?

# Algebra of the Simplex Method

## Step 1 of Iteration 1: Direction of Movement

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{array}{rcll} \text{subject to} & x_1 & +s_1 & = 4 \\ & & 2x_2 & +s_2 = 12 \\ & 3x_1 + & 2x_2 & +s_3 = 18 \end{array}$$

$$x_1, x_2, s_1, s_2, s_3 \geq 0$$

- Which edge to move on?
- Determine the direction of movement by selecting the **entering variable** (variable 'entering' the basis)
- Choose the direction of steepest ascent
  - $x_1$ : Rate of improvement in  $Z =$
  - $x_2$ : Rate of improvement in  $Z =$
- Entering basic variable =

# Algebra of the Simplex Method

## Step 2 of Iteration 1: Where to Stop

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\text{subject to } x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 2x_2 + s_3 = 18 \quad (3)$$

$$x_1, x_2, s_1, s_2, s_3 \geq 0$$

- How far can we go?
- Determine where to stop by selecting the **leaving variable** (variable 'leaving' the basis)
- Increasing the value of  $x_2$  decreases the value of basic variables
- The **minimum ratio test**
  - Constraint (1):
  - Constraint (2):
  - Constraint (3):
- Leaving basic variable =

# Algebra of the Simplex Method

## Step 3 of Iteration 1: Solving for the New BF Solution

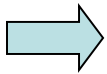
$$Z - 3x_1 - 5x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 2x_2 + s_3 = 18 \quad (3)$$

- Convert the system of equations to a more proper form for the new BF solution
- Elementary algebraic operations: *Gaussian elimination*
  - **Eliminate the entering basic variable ( $x_2$ ) from all but *its* equation**



# Algebra of the Simplex Method

## Optimality Test

$$Z - 3x_1 + \quad \quad + 5/2 s_2 = 30 \quad (0)$$

$$x_1 \quad \quad + s_1 = 4 \quad (1)$$

$$\quad x_2 + 1/2 s_2 = 6 \quad (2)$$

$$3x_1 \quad \quad - s_2 + s_3 = 6 \quad (3)$$

- Are any adjacent BF solutions better than the current one?
- Rewrite Z in terms of nonbasic variables and investigate rate of improvement
- Current nonbasic variables:
- Corresponding Z:
  
- Optimal?

# Algebra of the Simplex Method

## Step 1 of Iteration 2: Direction of Movement

$$Z - 3x_1 + \quad \quad + 5/2 s_2 = 30 \quad (0)$$

$$x_1 \quad \quad + s_1 = 4 \quad (1)$$

$$\quad x_2 + 1/2 s_2 = 6 \quad (2)$$

$$3x_1 \quad \quad - s_2 + s_3 = 6 \quad (3)$$

- Which edge to move on?
- Determine the direction of movement by selecting the **entering variable** (variable 'entering' the basis)
- Choose the direction of steepest ascent
  - $x_1$ : Rate of improvement in  $Z =$
  - $s_2$ : Rate of improvement in  $Z =$
- Entering basic variable =

# Algebra of the Simplex Method

## Step 2 of Iteration 2: Where to Stop

$$Z - 3x_1 + \quad \quad + 5/2 s_2 = 30 \quad (0)$$

$$x_1 \quad \quad + s_1 = 4 \quad (1)$$

$$\quad x_2 + 1/2 s_2 = 6 \quad (2)$$

$$3x_1 \quad \quad - s_2 + s_3 = 6 \quad (3)$$

- How far can we go?
- Determine where to stop by selecting the **leaving variable** (variable 'leaving' the basis)
- Increasing the value of  $x_1$  decreases the value of basic variables
- The **minimum ratio test**
  - Constraint (1):
  - Constraint (2):
  - Constraint (3):
- Leaving basic variable =

# Algebra of the Simplex Method

## Step 3 of Iteration 2: Solving for the New BF Solution

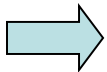
$$Z - 3x_1 + \quad \quad + 5/2 s_2 = 30 \quad (0)$$

$$x_1 \quad \quad + s_1 = 4 \quad (1)$$

$$\quad x_2 + 1/2 s_2 = 6 \quad (2)$$

$$3x_1 \quad \quad - s_2 + s_3 = 6 \quad (3)$$

- Convert the system of equations to a more proper form for the new BF solution
- Elementary algebraic operations: *Gaussian elimination*
  - **Eliminate the entering basic variable ( $x_1$ ) from all but *its* equation**



# Algebra of the Simplex Method

## Optimality Test

$$Z \qquad \qquad \qquad + 3/2 s_2 + s_3 = 36 \qquad (0)$$

$$\qquad \qquad \qquad +s_1 + 1/3 s_2 - 1/3 s_3 = 2 \qquad (1)$$

$$\qquad x_2 \qquad \qquad + 1/2 s_2 \qquad \qquad = 6 \qquad (2)$$

$$x_1 \qquad \qquad \qquad - 1/3 s_2 + 1/3 s_3 = 2 \qquad (3)$$

- Are any adjacent BF solutions better than the current one?
- Rewrite Z in terms of nonbasic variables and investigate rate of improvement
- Current nonbasic variables:
- Corresponding Z:
  
- Optimal?

# The Simplex Method in Tabular Form

- For convenience in performing the required calculations
- Record only the essential information of the (evolving) system of equations in tableaux
  - Coefficients of the variables
  - Constants on the right-hand-sides
  - Basic variables corresponding to equations

# Wyndor Glass

$$Z - 3x_1 - 5x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 2x_2 + s_3 = 18 \quad (3)$$

- Convert to initial tableau

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
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# Wyndor Glass, Iteration 1

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1	-3	-5	0	0	0	0
$s_1$	0	1	0	1	0	0	4
$s_2$	0	0	2	0	1	0	12
$s_3$	0	3	2	0	0	1	18

- Optimality test
- Entering variable (steepest ascent) – pivot column
- Leaving variable (minimum ratio test) – pivot row
- Gaussian elimination

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1						
	0						
	0						
	0						

# Wyndor Glass, Iteration 2

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1	-3	0	0	5/2	0	30
$s_1$	0	1	0	1	0	0	4
$x_2$	0	0	1	0	1/2	0	6
$s_3$	0	3	0	0	-1	1	6

- Optimality test
- Entering variable (steepest ascent) – pivot column
- Leaving variable (minimum ratio test) – pivot row
- Gaussian elimination

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1						
	0						
	0						
	0						

# Wyndor Glass, Iteration 3

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1	0	0	0	3/2	1	36
$s_1$	0	0	0	1	1/3	-1/3	2
$x_2$	0	0	1	0	1/2	0	6
$x_1$	0	1	0	0	-1/3	1/3	2

- Optimality test
- Entering variable (steepest ascent) – pivot column
- Leaving variable (minimum ratio test) – pivot row
- Gaussian elimination

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
Z	1						
	0						
	0						
	0						

# Special Cases, Example 1

$$Z - 3x_1 - 5x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

<b>Basic variable</b>	<b>Z</b>	<b><math>x_1</math></b>	<b><math>x_2</math></b>	<b><math>s_1</math></b>	<b>r.h.s.</b>
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<b>Basic variable</b>	<b>Z</b>	<b><math>x_1</math></b>	<b><math>x_2</math></b>	<b><math>s_1</math></b>	<b>r.h.s.</b>
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# Special Cases, Example 2

$$Z - 6x_1 - 4x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 2x_2 + s_3 = 18 \quad (3)$$

<b>Basic variable</b>	<b>Z</b>	<b>x<sub>1</sub></b>	<b>x<sub>2</sub></b>	<b>s<sub>1</sub></b>	<b>s<sub>2</sub></b>	<b>s<sub>3</sub></b>	<b>r.h.s.</b>
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<b>Basic variable</b>	<b>Z</b>	<b>x<sub>1</sub></b>	<b>x<sub>2</sub></b>	<b>s<sub>1</sub></b>	<b>s<sub>2</sub></b>	<b>s<sub>3</sub></b>	<b>r.h.s.</b>
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# Special Cases, Example 2, cont'd

<b>Basic variable</b>	<b>Z</b>	<b>x<sub>1</sub></b>	<b>x<sub>2</sub></b>	<b>s<sub>1</sub></b>	<b>s<sub>2</sub></b>	<b>s<sub>3</sub></b>	<b>r.h.s.</b>
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<b>Basic variable</b>	<b>Z</b>	<b>x<sub>1</sub></b>	<b>x<sub>2</sub></b>	<b>s<sub>1</sub></b>	<b>s<sub>2</sub></b>	<b>s<sub>3</sub></b>	<b>r.h.s.</b>
-----------------------	----------	----------------------	----------------------	----------------------	----------------------	----------------------	---------------

# Special Cases, Example 3

$$Z - 3x_1 - 3x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 2x_2 + s_3 = 18 \quad (3)$$

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
----------------	---	-------	-------	-------	-------	-------	--------

# Special Cases, Example 4

$$Z - 3x_1 - 5x_2 = 0 \quad (0)$$

$$x_1 + s_1 = 4 \quad (1)$$

$$2x_2 + s_2 = 12 \quad (2)$$

$$3x_1 + 3x_2 + s_3 = 18 \quad (3)$$

Basic variable	Z	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	r.h.s.
----------------	---	-------	-------	-------	-------	-------	--------

# Special Cases, Summary

- If no variable qualifies to be the leaving variable, then the LP is *unbounded*
- If the Z-row coefficient of a nonbasic variable is zero, the variable may enter the basis, however the objective function will not change
  - If, in addition, coefficients of all other nonbasic variables are  $\geq 0$ , then there are *multiple optimal solutions*
- If there is a tie for the entering variable, break it arbitrarily
  - It will only affect the path taken, but the same optimal solution will be reached
- If there is a tie for the leaving variable, theoretically the way in which the tie is broken is important
  - The method can get trapped in an infinite loop (*cycling under degeneracy*)
  - Beyond the scope of this class

# Other Problem Forms

- Until now, we assumed
  - Only constraints of the form  $\leq$
  - Only positive right-hand-side values ( $b_j \geq 0$ )
  - Non-negativity
- We relaxed the maximization assumption earlier:  
 $\min cx =$
- Time to relax the other assumptions

# Equality Constraints

- Consider the Wyndor Glass problem, where Plant 3 constraint is changed as follows:

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{aligned} \text{subject to } \quad x_1 &\leq 4 \\ &2x_2 \leq 12 \\ &3x_1 + 2x_2 = 18 \end{aligned}$$

$$x_1, x_2 \geq 0$$

- Convert to augmented form:
  
  
  
  
  
  
  
  
  
  
- Any problems you foresee with the simplex method?

# Artificial Variables and the Big M

- Introduce artificial variables to the problem
- Assign huge penalties in the objective function

$$\begin{array}{ll} \text{Maximize} & Z = 3x_1 + 5x_2 \\ \text{subject to} & x_1 \leq 4 \\ & 2x_2 \leq 12 \\ & 3x_1 + 2x_2 = 18 \\ & x_1, x_2 \geq 0 \end{array}$$



# Solving the new problem (1)

Basic variable	Z	$x_1$	$x_2$	r.h.s.
----------------	---	-------	-------	--------

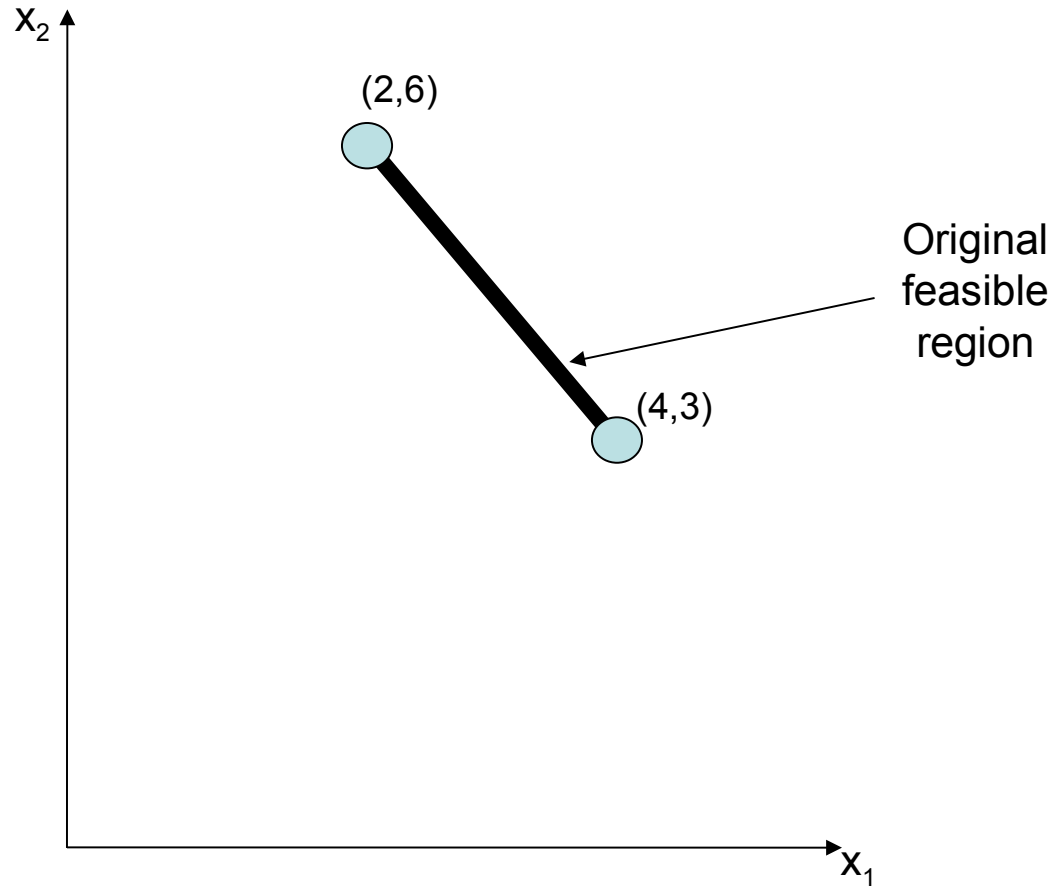
Basic variable	Z	$x_1$	$x_2$	r.h.s.
----------------	---	-------	-------	--------

# Solving the new problem (2)

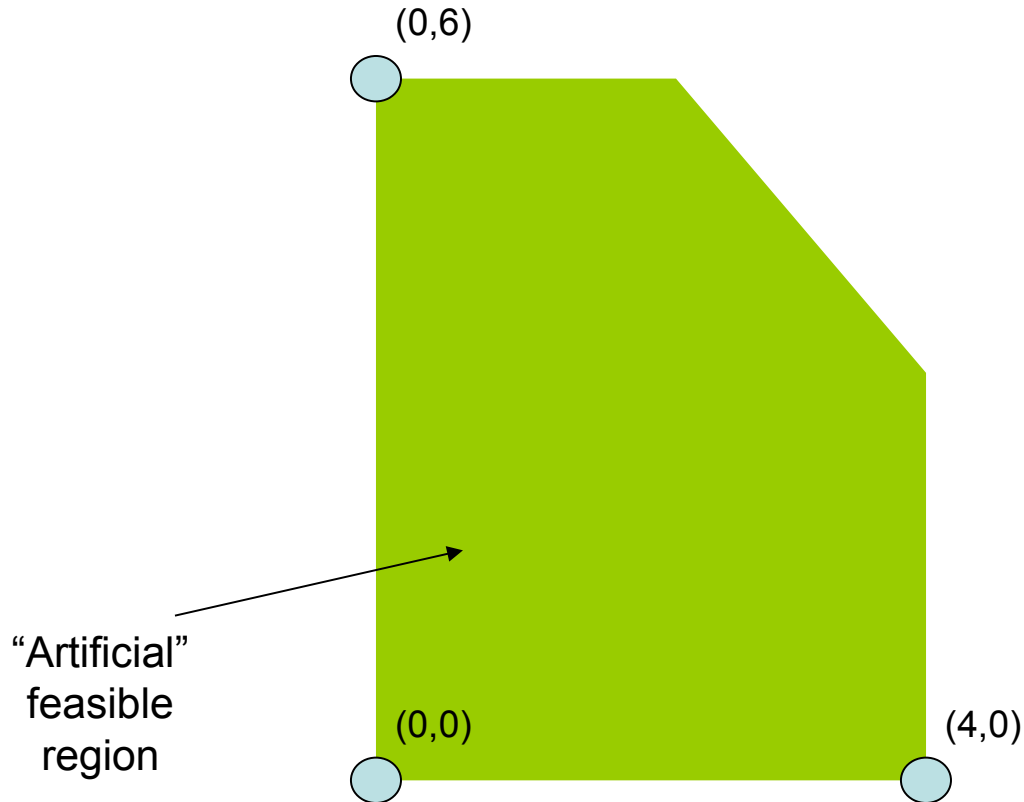
Basic variable	Z	$x_1$	$x_2$	r.h.s.
----------------	---	-------	-------	--------

Basic variable	Z	$x_1$	$x_2$	r.h.s.
----------------	---	-------	-------	--------

# Geometric Insight into Big M



# Geometric Insight into Big M



# Negative RHS Values

- Consider a constraint with  $b_j < 0$ 
  - e.g. The number of windows produced should be at most 5 less than the number of doors produced:
- Easy fix:
- Tough consequences

# $\geq$ Constraints

- Consider the Wyndor Glass problem, where Plant 3 constraint is changed as follows:

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{aligned} \text{subject to } \quad x_1 &\leq 4 \\ &2x_2 \leq 12 \\ &3x_1 + 2x_2 \geq 18 \end{aligned}$$

$$x_1, x_2 \geq 0$$

- Convert to augmented form:

- Then use Big-M method

# Variables Allowed to be Negative

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{aligned} \text{subject to } \quad x_1 &\leq 4 \\ &2x_2 \leq 12 \\ 3x_1 + 2x_2 &\leq 18 \end{aligned}$$

$$x_1 \geq -10, x_2 \geq 0$$

(When there is a bound on the negative values allowed)

# Variables Allowed to be Negative

$$\text{Maximize } Z = 3x_1 + 5x_2$$

$$\begin{aligned} \text{subject to } x_1 &\leq 4 \\ &2x_2 \leq 12 \\ 3x_1 + 2x_2 &\leq 18 \end{aligned}$$

$$x_1 \text{ unrestricted in sign, } x_2 \geq 0$$

(When there is no bound on the negative values allowed)

# Traffic Signal Example

- Set green times for a crossroad
- Allocate a given cycle time of 62 seconds to E-W and N-S directions, less an all-red time of 2 seconds
- E-W direction should receive
  - at least 10 seconds of green time
  - at least 5 seconds less than twice the N-S green time
- A linear estimate for the average delay per car per lane is given as  $120 - 2 (\text{E-W GT}) - 3 (\text{N-S GT})$
- Find the green time allocation to minimize average delay